

# **Grow Your Own Medical Reception Team**



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AAPM Approved 2025 5 CPD Points Wed 16 April 12:30pm AEST

#### Before we begin -

- This session is being recorded & you will be sent a link 4-6 hours after this session has concluded with the recording & resources.
- Use the Q&A tool on your screen to submit a questions through the session & we will address at the end. If we don't get a chance to address during the LIVE session, we will reach out to you afterwards to discuss further.
- In the "related content" you'll find our further feedback form.
- Your CPD certificate will be accessible at anytime, you can access via the certificate icon on your console.
- Have a play around with the console/ icons on your screen, it's an interactive experience.
- Please take some time to complete our feedback survey to let us know what you thought of today's session.

In the spirit of reconciliation, HotDoc acknowledges the Traditional Custodians of country throughout Australia and their connections to land, sea and community.

We pay our respect to their elders past and present and extend that respect to all Aboriginal and Torres Strait Islander peoples today.



Jen Flakemore Establish Practice Support





#### Session Outline

- Workforce challenges Rethinking "experience necessary"
- Why we should, the benefits
- Why we might be cautious, the pitfalls
- How to make it work Practice Manager tips
- Case Study Turning it around
- Training and then keeping, how practices improve retention



# Looking beyond "Must have experience"



#### Industry wide shortages in GP land

- Ageing workforce
- "Something easier, less stressful"
- High stress, low recognition
- Staff shortages
- Pay rates
- Limited opportunities for development and progression
- Some areas, more GP practices opening

#### What are our options?

- Virtual
- A.I.
- Grow our own –no experience necessary



### Why we should - the benefits

- 1. Our options may otherwise be limited
- Much bigger pool
- 3. Transferable skills
- 4. Grow your own, opportunity to train what we want
- 5. No habits to break
- 6. No "way we do it" to unlearn
- 7. Fresh perspective from other industries
- 8. Giving a chance Potential for loyalty and retention



# Why we might be cautious - the pitfalls

- 1. Who is going to do the training?
- 2. Training is time consuming, resource heavy
- 3. More mistakes and errors initially
- 4. Limited productivity, additional strain on other staff
- 5. They may not like the job
- 6. Train them up, then they move on



#### How to make it work

Establish Practice Support

- **Medical Reception**
- Introduction
- to General Practice

- Induction program
- Best trainer
- 3. Structured training program
- 4. Training manuals
- 5. Look at what sort of learners you have, mix it up
- Clear expectations
- 7. Checking in
- Regular feedback and positive performance management
- Encourage professional development
- Resource allocation





## Case Study Turning it around

# Fluffy Bunny Healthcare





#### **Problems**

Toxic coworker
Left to fend for self during breaks
Training by different people – no continuity
Sink or swim – in at the deep end
Practice manager left them to it
6 week expectation

#### Solutions

Performance managed the toxic worker Changed who did the training Trained the trainer Gave resources – time and training Buddied up with nurse 30 days



#### Improving Retention

- 1. Hire for success
- Clear expectations
- Resource allocation
- Recognition and reward
- 5. Professional development
- Delegation
- 7. Frequent check ins
- Acknowledge contribution

- Social integration
- 10. Mentorship
- Positive team culture
- 12. Clamp down on any toxicity
- 13. Pay what you can
- 14. Realistic workloads
- 15. Use tech when you can
- 16. Exit interviews



# Key Points PM Wisdom



- Commit resources
- 3. The first few weeks are critical
- 4. Be patient
- 5. "Don't spend time worrying they may leave, spend time building reasons for them to stay." - Emma PM





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GP New Manager Program
Practice Management Consultancy
Practical Support for Healthcare Practices





# Grow Your Own Practice Management Team





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Establish Practice



AAPM Approved 2025 5 CPD Points Wed 14th May 12:30pm AEST



# Product Update 2025









Emily Mason
Head of Product
HotDoc

Thursday 8th May 12:30pm AEST

# Questions

