



PRESENTED BY **Riwka Hagen** Medical Business Services

Australian Association of Practice Management

AAPM Approved 2024 5 CPD Points

### Wed 6 March 12:30pm AEDT

In the spirit of reconciliation, HotDoc acknowledges the Traditional Custodians of country throughout Australia and their connections to land, sea and community.

We pay our respect to their elders past and present and extend that respect to all Aboriginal and Torres Strait Islander peoples today.

#### Before we begin -

- This session is being recorded & you will be sent a link 4-6 hours after this session has concluded with the recording & resources
- Find all links to additional resources including the slides are in the "related content" section on your console/ screen
- Your CPD certificate will be accessible at the 40 minute mark, you can access via the 🙍 icon on your console
- Have a play around with the console/ icons on your screen, it's an interactive experience

## Outline

- Business continuity
  - RACGP Standards requirements
  - Emergency response planning
- Pandemic Planning
  - The Management Cycle
  - RACGP Standards requirements
  - Pandemic Prevention
  - Preparedness
  - Implementing infection prevention & control
  - Response
  - Stand down
  - Recovery



### Key elements of business continuity

Have a plan for how you keep your business running if something goes wrong

- Emergency management and disaster recovery
  - Strategy on how to prepare for, respond and recover from the impact of emergencies
- Data management
  - Ensure ongoing operation of your practice
  - Plan for how you store, backup and archive your practice data
  - Frequently documented as a separate plan



# What are the relevant documents & systems?

- Business plan
  - Set business goals and strategies to achieve them
  - SMART goals, mission, vision, values
- Disaster <u>recovery</u> plans (incl ICT systems)
  - ICT systems
  - Natural disasters fire, flood, earthquake, climate change?
  - Other disasters war, mass casualty eg train/airplane etc disasters
  - What information do we need when things go wrong?
  - What are our strategies to get back to business
- Business <u>continuity</u> plan
  - Pandemics
- Risk analysis



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#### RACGP Standard | Criterion 3.3 – Emergency Response Plan

knowledge

C3.3A Our practice has an emergency response plan for unexpected events such as natural disasters, pandemic diseases or unplanned absences of clinical team members

You MUST <u>maintain an emergency response plan</u> You COULD

- Educate the team so they understand the plan
- Create PD for team member responsible for maintaining the plan
- Create and test mock emergency scenarios
- Discuss and review emergency processes at team meetings (incl evacuation processes)
- Complete succession planning for key practice staff

Encourage practice team members to share their skills &



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For technical support, call HealthpointANZ on 1800 008 384 or help@healthpointanz.com.au

Welcome to the online Emergency Response Planning Tool (ERPT). The ERPT has been developed to assist general practices to better prepare for, respond to and recover from the impacts of emergencies and pandemics.

The ERPT is a practical tool that guides you through a series of planning templates, where critical information about your practice can be entered and saved. This information will be used to create an emergency response plan which is individually tailored to your general practice. Your customised emergency response plan can be saved online and/or printed as a hard copy resource.

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### **RACGP ERPT**



## Pandemic Planning - What are the relevant resources?

- RACGP Managing Pandemic Influenza in General Practice | Pandemic Flu Kit
- RACGP Pandemic Implementation Guide
- <u>https://www.racgp.org.au/running-a-practic</u> <u>e/practice-management/managing-emergen</u> <u>cies-and-pandemics/managing-pandemics/</u> <u>managing-pandemic-influenza-in-general-pr</u> <u>actice</u>
- RACGP Infection Prevention and Control Standards | 5<sup>th</sup> Edition
- RACGP Standards for General Practice | 5<sup>th</sup> Edition
- Links and resources provided



Managing pandemic influenza in general practice A guide for preparation, response and recovery Pandemic flu kit

## Pandemic Management Cycle

RECOVE

'preparedness'

**STAND DOWN** 

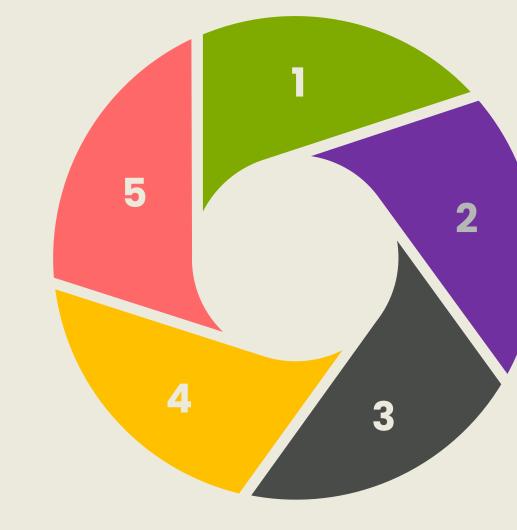
managed

• Pandemic has reached

level where it can be

• Return to 'business as useal'

Review & reflect to inform



#### PREVENTION

- Business as usual
- Apply infection prevention & control measures

#### **PREPAREDNESS**

- Implementation and review of pandemic plans
- Annual!
- Ahead of flu seasons

#### RESPON SE

- Stand by warning of pandemic
- Initial action triggered by declaration of pandemic, put pandemic plan in action
- Targeted refining of pandemic response already implemented

### Pandemic Management Cycle



•Business as usual

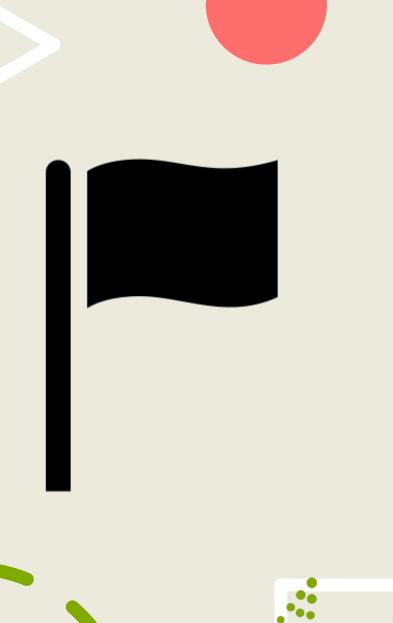
•Apply infection prevention & control measures



## Where does accreditation fit in?

#### **GP Standard 4 | Reducing the risk of infection**

- GP 4.1A Clinical team member with primary responsibility for coordinating prevention & control of infection
- GP 4.1B Written practice specific policy outlining infection control processes
- GP 4.1C Team member with primary responsibility for educating the practice team about infection prevention and control
- GP 4.1D Manage risks of potential cross-infection; hand hygiene, use of PPE, triage of patients, safe storage & disposal of clinical waste & sharps, blood & body fluid spills



## Where does accreditation fit in?

## GP Standard 4 | Reducing the risk of infection

• GP 4.1E Patients informed about respiratory etiquette, hand hygiene & precautionary techniques to prevent transmission of communicable diseases

• GP 4.1F Recording of sterilization load number etc



## Pandemic Prevention Stage



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• Appointed coordinator

Have

Know

Do

- Reviewed infection prevention and control policies & protocols
- Staff educated & trained based on risk assessment

- What pandemic (influenza) is, including mechanisms for transmission
- Current infection prevention and control principles

- Maintain surveillance
- Environmental cleaning
- Educate staff and patients on signs & symptoms, hand hygiene & respiratory etiquette

## Pandemic Management Cycle

### PREPAREDNESS

- •Implementation and review of pandemic plans
- •Annual!
- •Ahead of flu seasons

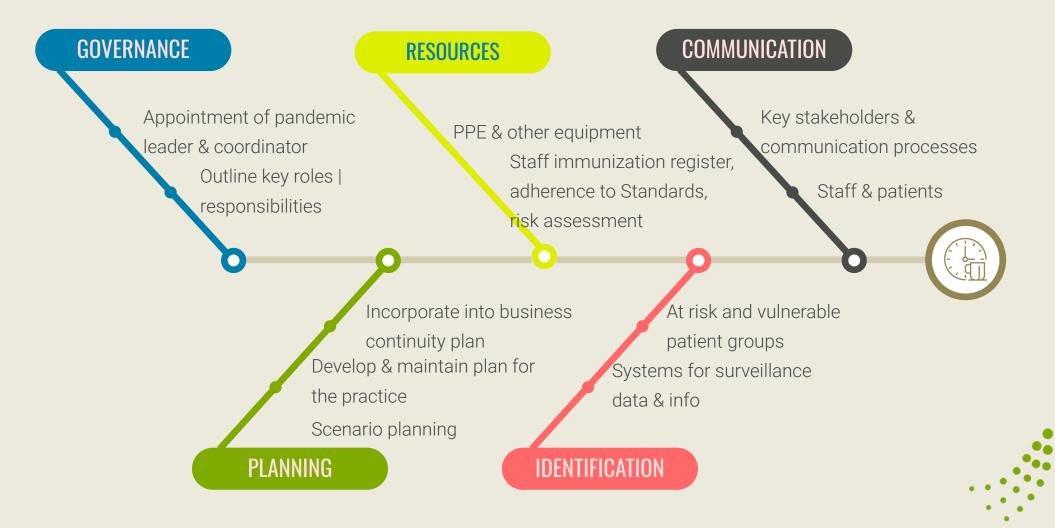
#### PREVENTION

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- Business as usual
- Apply infection prevention & control measures



## **Pandemic Preparedness**



#### Pandemic Preparedness | Role of the Pandemic Leader

- Assume leadership!
- Development of pandemic plan
- Develop & maintain surveillance data
- Identify key stakeholders, initiate & maintain contact
- Staff safety, staffing & support management
- Ensure infection prevention & control guidelines implemented
- Activate patient triage systems
- Facilitate post-pandemic review of organization's response (QI activity)



## **Pandemic Preparedness**



- Appointed pandemic coordinator and leader
  - Knowledge & skill
  - Lead meetings & communication

- Principles for managing outbreaks
- Order critical supplies
- Your vulnerable patients
- Effective communication strategies

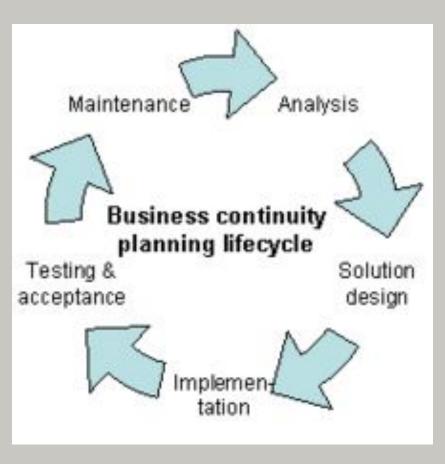
- Risk assessment
- Develop comprehensive plan tailored to YOUR practice
- Educate staff on the pandemic plan
- Stock supplies and equipment



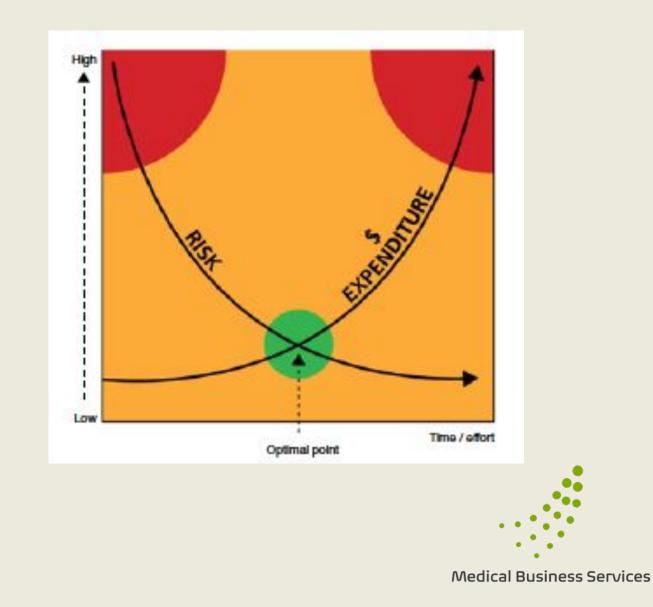
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## Business Continuity & Contingency

- Critical functions to be sustained
- Resources required staff, supplies, equipment, finance?
- Managing staff absenteeism
- Command structures, delegations of authority and succession planning
- Stockpile requirements
- Services priorities what must continue, what can wait?
- Assigning and training alternative staff for critical functions
- Working from home processes
- Staff needs family, childcare etc
- Collaborating with other service providers
- Service closure



## Risk Vs Cost



## Implementing infection prevention and control

#### Individual measures

- Hand hygiene
- Respiratory etiquette
- Cough etiquette
- Distancing

#### Organisational and environmental

- Modifications to practice
- Patient placement | segregation | triage
- Cleaning

#### PPE

- Use of appropriate PPE
- Correct use of PPE
- (Availability of PPE)





Individual measures

## Organisational & environmental measures

#### Appropriate PPE

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#### REDUCED RISK OF EXPOSURE

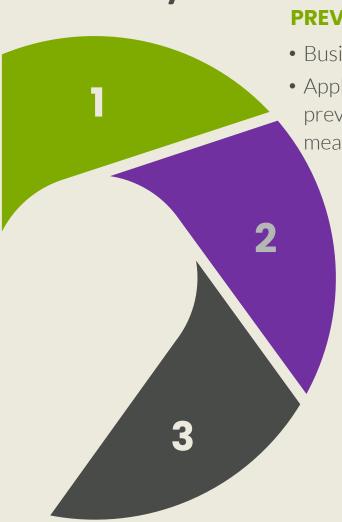


## Pandemic Management Cycle

## RESPON

**SE**nd by – warning of pandemic

- Initial action triggered by declaration of pandemic, put pandemic plan in action
- •Targeted refining of pandemic response already implemented



#### PREVENTION

- Business as usual
- Apply infection
- prevention & control
- measures

#### PREPAREDNESS

- Implementation and review of pandemic plans
- Annual!
- Ahead of flu seasons



## **Response** | Standby phase



Governance	<ul> <li>Confirm leadership &amp; coordination roles</li> <li>Meeting &amp; communication of plan</li> </ul>
Preparation	<ul> <li>Status of PPE</li> <li>Staff availability/contingencies</li> <li>Infection control guidelines implemented</li> </ul>
Identification	<ul> <li>Monitor developments</li> <li>Vulnerable patients management</li> </ul>



## **Response** phase Communication

- Initiate contact between key stakeholders
- Contact patients with chronic illness encourage to visit during standby
- Implementation of telehealth strategies
- Broader communication strategy
  - Inform of possibility of pandemic
  - Provide information on how services may change
- RACGP Pandemic guide and Pandemic Influenza Toolkit for each stage/step



## Communication

#### Staff

- What is known
- What is unknown
- What you are doing
- When to expect update



#### **Stakeholders**

- State & territory health departments
- PHN
- Other practices
- Community health services
- Hospitals & pharmacies
- Laboratories
- Support groups
  - Mental health
  - ATSI
  - CALD



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## Response Phase | Pandemic Declared

- Refine the pandemic plan developed
- Proportional and appropriate response
- Consider severity and transmissibility
- Stay up to date with emerging information consider your internal communication strategies
- ? Need for and availability of surge staff
- Monitor health system capacity
- Pandemic specific immunization program (if available)
- Maintain infection prevention and control measures
- Triage of patients

act

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## Communication with patients

- Cultural diversity
- Language diversity
- Vision impairment
- Hearing impairment
- Appropriate use of language / literacy
- Technological capabilities
- Management of comorbidities



## Pandemic Management Cycle

#### **STAND DOWN**

•Pandemic has reached level where it can be managed



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#### PREVENTION

- Business as usual
- Apply infection prevention & control measures
   PREPAREDNESS
  - Implementation and review of pandemic plans
  - Annual!
  - Ahead of flu seasons

#### RESPON

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### Stand Down

- Reflect What did we learn?
   What will we do differently next time?
  - Equipment/PPE replenish
  - Staff debrief/support
  - Removal of signage, communication notices
  - Risk of second wave assessment



## Pandemic Management Cycle

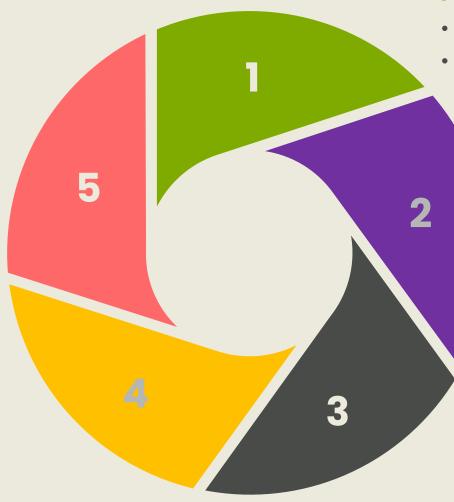
### RECOVERY

Return to 'business as usual'
Review & reflect to inform 'preparedness'

#### **STAND DOWN**

• Pandemic has reached level where it can be managed





#### PREVENTION

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- Apply infection
- prevention & control
- measures

#### PREPAREDNESS

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## Recovery

- •Communicate 'back to business-as-usual' operations
- Identify new opportunities that have arisen – eg telehealth
- Recommence
   'prevention' activities



### Actions

- Review your practice's Covid response as a QI activity
  - What did we do well?
  - What didn't work well?
  - What have we learned?
  - What can we implement NOW to improve our capacity for the next pandemic?
- Formalise your plans using RACGP templates
- Prepare for winter season





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## Flu Vaccine Clinical Update 2024



#### HOSTED BY Angela Newbound

Immunisation Consultant



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### Wed 27 Mar 12:30pm AEDT

## Thank you for watching



